

# EQUITY

August 27, 1992

Dr. Ravi Arulanantum  
Alameda County Health Care Service Agencies  
800 Swan Way  
Room 200  
Oakland, CA 94621

*Equity Properties and  
Development Company*

*Two North Riverside Plaza  
Chicago, IL 60606-2689*

*312-466-3100  
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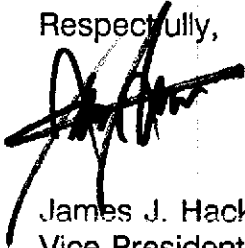
RE: Site Information Summary  
24688 Hesperian Blvd.  
Hayward, CA

Dear Dr. Arulanantum:

Pursuant to our conversation today, I want to confirm our meeting on Wednesday, September 2, at 9:00 am in your offices. I will be coming in from Chicago and will have Harding Lawson, our environmental consultants for this project, also at the meeting. At this time, we are requesting Hugh Murphy, of the Hayward Fire Department and one of the building inspectors to also attend this meeting. We hope to take up minimal time and I sincerely appreciate the opportunity to meet and discuss this issue with you personally.

I look forward to see you and if you have any questions, please contact me at 312/466-3678.

Respectfully,



James J. Hackett  
Vice President Construction &  
Environmental Services

cc: Laura Novak  
Sandy Mahon  
David Contis  
John Genovese  
Bo Berlin  
Bill Eppler  
Mike Siembieda

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**Harding Lawson Associates**

*A Subsidiary of Harding Associates*



**John C. Blasco**

Principal Environmental Scientist

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**EQUITY**

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